

Third Quarter Earnings Announcement, Fiscal 2025

CABOT CORPORATION RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

	Fiscal 2025 ^(A)				
	Dec. Q	Mar. Q	June Q	Sept. Q	FY 2025
Reconciliation of Adjusted EPS to GAAP EPS					
Net income (loss) per share attributable to Cabot Corporation	\$ 1.67	\$ 1.69	\$ 1.86	\$ —	\$ 5.22
Less: Certain items after tax per share	(0.09)	(0.21)	(0.04)	—	(0.34)
Adjusted earnings (loss) per share	\$ 1.76	\$ 1.90	\$ 1.90	\$ —	\$ 5.56
	Fiscal 2024 ^(A)				
	Dec. Q	Mar. Q	June Q	Sept. Q	FY 2024
Reconciliation of Adjusted EPS to GAAP EPS					
Net income (loss) per share attributable to Cabot Corporation	\$ 0.88	\$ 1.49	\$ 1.94	\$ 2.43	\$ 6.72
Less: Certain items after tax per share	(0.68)	(0.29)	0.02	0.63	(0.34)
Adjusted earnings (loss) per share	\$ 1.56	\$ 1.78	\$ 1.92	\$ 1.80	\$ 7.06

^(A) Per share amounts are calculated after tax.

	Fiscal 2025				
	Dec. Q	Mar. Q	June Q	Sept. Q	FY 2025
<i>Dollars in millions</i>					
Reconciliation of Total Segment EBIT, Total Segment EBITDA and Adjusted EBITDA to Net Income and Segment EBITDA Margin					
Net income (loss) attributable to Cabot Corporation	\$ 93	\$ 94	\$ 101	\$ —	\$ 288
Net income (loss) attributable to noncontrolling interests	11	11	12	—	34
Equity in earnings of affiliated companies, net of tax	(1)	(3)	(1)	—	(5)
Provision (benefit) for income taxes	41	49	43	—	133
Income (loss) from operations before income taxes and equity in earnings of affiliated companies	\$ 144	\$ 151	\$ 155	\$ —	\$ 450
Interest expense	18	19	19	—	56
Certain items	6	4	3	—	13
Unallocated corporate costs	13	13	13	—	39
General unallocated (income) expense	(7)	(9)	(6)	—	(22)
Less: Equity in earnings of affiliated companies	(1)	(3)	(1)	—	(5)
Total Segment EBIT	\$ 175	\$ 181	\$ 185	\$ —	\$ 541
Depreciation and amortization excluding corporate depreciation and amortization	37	38	39	—	114
Total Segment EBITDA	\$ 212	\$ 219	\$ 224	\$ —	\$ 655
Less: Unallocated corporate costs before corporate depreciation and amortization	13	13	13	—	39
Adjusted EBITDA	\$ 199	\$ 206	\$ 211	\$ —	\$ 616

	Fiscal 2025				
	Dec. Q	Mar. Q	June Q	Sept. Q	FY 2025
<i>Dollars in millions</i>					
Reinforcement Materials EBIT	\$ 130	\$ 131	\$ 128	\$ —	\$ 389
Reinforcement Materials Depreciation and amortization	17	17	18	—	52
Reinforcement Materials EBITDA	\$ 147	\$ 148	\$ 146	\$ —	\$ 441
Reinforcement Materials Sales	\$ 611	\$ 594	\$ 573	\$ —	\$ 1,778
Reinforcement Materials EBITDA Margin	24%	25%	25%	—%	25%

	Fiscal 2025				
	Dec. Q	Mar. Q	June Q	Sept. Q	FY 2025
<i>Dollars in millions</i>					
Performance Chemicals EBIT	\$ 45	\$ 50	\$ 57	\$ —	\$ 152
Performance Chemicals Depreciation and amortization	20	21	21	—	62
Performance Chemicals EBITDA	\$ 65	\$ 71	\$ 78	\$ —	\$ 214
Performance Chemicals Sales	\$ 311	\$ 311	\$ 320	\$ —	\$ 942
Performance Chemicals EBITDA Margin	21%	23%	24%	—%	23%

	Fiscal 2025				
	Dec. Q	Mar. Q	June Q	Sept. Q	FY 2025
<i>Dollars in millions</i>					
Reconciliation of Free Cash Flow and Discretionary Free Cash Flow to Cash provided by (used in) operating activities					
Cash provided by (used in) operating activities ^(B)	\$ 124	\$ 73	\$ 249	\$ —	\$ 446
Less: Additions to property, plant and equipment	77	72	61	—	210
Free cash flow	\$ 47	\$ 1	\$ 188	\$ —	\$ 236
Plus: Additions to property, plant and equipment	77	72	61	—	210
Less: Changes in net working capital ^(C)	(38)	(76)	101	—	(13)
Less: Sustaining and compliance capital expenditures	48	39	34	—	121
Discretionary free cash flow	\$ 114	\$ 110	\$ 114	\$ —	\$ 338

^(B) As provided in the Condensed Consolidated Statements of Cash Flows.

^(C) Defined as changes in Accounts and notes receivable, Inventories, and Accounts payable and accrued liabilities as presented on the Condensed Consolidated Statements of Cash Flows.